



**Uganda
Timber
Growers
Association**

Annual Report 2011

Introduction

Who we are

Uganda Timber Growers Association (UTGA) is a Members association committed to improving the status of its members by promoting their ability to establish profitable commercial forest plantations. UTGA provides a collective voice to present the primary needs for forest development, lobbying for affordable funding, tax exemptions, creating more public awareness of commercial forestry, accessing inputs for forest establishments, allowing the sharing of experiences and working towards a conducive environment for the development of private commercial plantation forestry in Uganda.

Our Vision

To have a strong and profitable commercial forestry industry in Uganda.

Our Mission

To promote a profitable, efficient, high profile Ugandan commercial forest industry that represents Members' interests through a collective voice.

UTGA'S Core Values and Principles:

- Honesty
- Accountability
- Mutual respect
- Gender Equity and diversity
- Participation

UTGA is also guided by the following Principles:

- Integrity,
- Transparency
- Solidarity
- Objectivity
- Fairness
- Justice
- Non partisan
- Non discrimination

Strategic objectives

In the year 2011, UTGA was guided by the following strategic goals:-

1. Public Awareness, Lobbying and Advocacy.
2. Research, Training and Capacity Building.
3. Competitiveness of Commercial Forestry.
4. Networking and Information Sharing.
5. Institutional Sustainability of UTGA.

A Word From The Chairman

I am greatly pleased and honoured to present to you the UTGA Annual Report for 2011.

UTGA has been undergoing strategic transformation processes and continues to be guided by mandates in the constitution and other policy documents such as the 5 year strategic plan, the annual work plan/budget that has set clear priorities in enabling the Association to meet the needs of its members.

The year 2011 saw us realise some achievements such as increased membership, enhanced government collaboration as well as development partners' confidence but at the same time, we met some challenges along the way. The lessons learned especially in the first half of the year allowed us to realign and rededicate our focus in the second part, where we made commendable strides towards fulfilling our mandate and consolidating the gains while preparing for the future.

UTGA has over the years established itself as an organization that offers a voice for the rights of timber/tree growers through advocacy and lobbying for recognition and policy reforms. We pledge to continue doing this for the remaining period of our strategic plan and hope that the new plans and strategies that we have put in place will create the much-needed positive response from government and all its relevant arms like Police, Judiciary, NFA and local governments.

Now that we have a committed secretariat, we think that with the help of the Board, they will deepen initiatives in order to

create a direct and relevant positive investment climate for commercial foresters.

UTGA is going to continue making an effort to build beneficial partnerships with Members and Stakeholders. We believe that with the support of all our partners, we will surely promote the profitability of commercial forestry in Uganda and enhance efforts to integrate the principles of sustainable development into activities/programs and contribute to world efforts in reversing the degradation of environment. This will not only contribute to the achievement of the good world order but is also consistent with **MDG No 7. Ensure environmental sustainability.**

This, however, calls for commitment from all UTGA Members to join efforts in all Association activities: - from meeting their annual financial obligations to striving to attend functions, events and other activities.

I would like to extend my sincere gratitude to the Board, secretariat, our development partners and stakeholders for their resources, time and effort as we endeavor to implement the major activities of our 5-year Strategic Plan which we believe will lead us to register more success.

*Baker Akantambira
Chairman - UTGA
Jan 2012*

A Word From the General Manager

Whereas many may say that 2011 was a year of mixed fortunes with both the good and bad for UTGA, it may be that the challenges as well as the achievements were generally good for the Association. Sometimes before you embark on the journey to real achievement, you may flounder, wobble and slip. Its of importance that when that happens, you take the learning that the experience provides, rise and move on. 2011 has generally been one for us all to learn and to plan. We have had to go back to the basics of listening to conceptualise in order to plan and implement.

Administration

The Secretariat has three professionals and one support staff and even if two of us were entrants in 2011, we are all apt, self-driven and well-visioned to the specific needs of UTGA and the industry in general. The Secretariat was able to acquire a TIN no. which was required in order to realign the Association to the need for general tax compliance but also to prepare for UTGA to be more proactive in developing markets for thinning and wood of Members, negotiating good prices and brokering reliable transport to ferry this wood to these markets.

The staff will continue to serve in order to deliver a more qualitative service that adds value to the investment climate of Members.

The Board

The Members of the Board have been very helpful to the Secretariat especially during those occasions when we need them to deliber-

ate and make decisions that are mandated to them by the constitution but also which directly impact on our ability to deliver to the Association. A synthesis of their achievements is shown in the later pages of this report

NORSKOG

The secretariat has received financial, technical and other help from NORSKOG, most notably computer hardware, GPS receiver and an inverter for the office. They have helped in drawing and development of the business plan presented to Members prior to the AGM. We will conduct a meeting and present it to members. NORSKOG have and continue to build our capacity in administration, accounts, programme activities and have offered advise and provided modalities on market development for thinning and small dimensional wood as shown in the programme in this report.

SPGS

We have had a very cordial and professional relationship with the whole SPGS team especially in the second part of the year. That is in part because of the shared vision that we have but also because the two teams realise that we can achieve our objectives better by complimenting each other. UTGA and SPGS have always shared on many fronts including planning, training and enjoining for Pubic Relations and communication. The 2012 UTGA/SPGS calendar espouses this notion better. We will continue this partnership with SPGS and are drafting a Memorandum of Understanding (MoU) with them to help show roles and re-

sponsibilities of each party.

Plans

We think that as part of continuing to shape the vision of UTGA and also to try to meet the objectives as they are in the 5-year strategic plan, we will engage ourselves in the cluster development process. We believe that it is going to be very crucial in realising many of our goals including the building of UTGA membership which in turn will give us more clout to lobby. The cluster development process will culminate into a cluster meeting organised by UTGA and that forum will allow members to deliberate on such issues as security, infrastructural development (roads), forest fires, labour, harvesting & marketing and social responsibility to the community.

We are also planning to invite all members in their different categories to smaller, phased and well-themed meetings at the secretariat in order to gather and generate views, listen and learn. On this front, we already met the big planters in December 2011. Other UTGA plans include drawing management plans and producing GIS services for our Members. It is very important that UTGA (Members, Board, Secretariat, partners and all stakeholders) continue to look at the bigger broader picture of where the industry needs to grow. Yes, there are always challenges but these are temporary bottlenecks that can be dealt with collectively.

*Dennis D. Kavuma
General Manager-UTGA*

A Word From Sawlog Production Grant Scheme (SPGS)

SPGS-UTGA COLLABORATION IN 2011

Introduction:

2011 was a 'year of two halves' in terms of UTGA and SPGS collaboration. The early part of the year was dominated by the collapse of the relationship between the two organisations, culminating in the resignation of UTGA's Executive Director (ED) and all but one member of the Executive Committee (EC). Once a new Board (by April) and Secretariat staff had been recruited (by August), however, the collaboration vastly improved. Although valuable time has been lost in terms of building UTGA's capacity prior to the end of SPGS Phase II in 2013, the signs are much more positive for the immediate future.

Vision:

SPGS staff and long-term TA have worked closely with UTGA since its inauguration around 2007. In the period 2010 to mid 2011, there was an opportunity to reassess our relationship with UTGA and by late 2011 it was largely agreed that: UTGA must be complementary to SPGS and focus on the core areas of lobbying, providing support to members (especially in terms of inputs like tools, seed etc.) and the development of timber markets. SPGS in turn has committed to supporting UTGA to achieve these goals in the shortest time possible.

A joint Memorandum of Understanding (MoU) was drafted by UTGA's GM and SPGS at the end of 2011 and this will be finalizing early in 2012 and operationalised. It is believed that many of SPGS's activities could be taken up by UTGA by 2013 and this will greatly depend on how quickly UTGA's staff (supported by the Board and SPGS) build knowledge and experience of the Commercial Forestry business.

SPGS support to UTGA in 2011:

SPGS has supported UTGA in the following areas during 2011:

UTGA Board:

SPGS have regularly attended UTGA's Board meetings throughout 2011, as observers and contributing where appropriate.

GM Recruitment:

SPGS's Chief Technical Advisor (CTA) was part of the UTGA subcommittee of the Board that helped to identify a suitable General Manager (GM). The General Manager started work on 1st August 2012.

Seed Purchase:

By the end of 2011, SPGS had largely handed over the importation of improved tree seed to UTGA. By end of 2011, 350 kgs of improved *P. caribaea* seed had been imported largely from Brazil, with a further 50 kgs expected from Australia early 2012. Secretariat staff

were taught how to market, order and import seed by SPGS staff. SPGS also contributed more to the Seed Fund now that better management systems were in place. From 2012, SPGS will take only an advisory role in sourcing and vetting seed quality, leaving UTGA to import and market the seed.

Timber Market Surveys:

Secretariat staff were taught by SPGS staff how to conduct the periodic (currently quarterly) timber market surveys that are published in *SPGS News*. In addition (since Oct. '11), one SPGS staff member dedicates two days per week to assist UTGA's GM specifically with development of timber markets.

Encroachment Information:

One SPGS staff member has also been tasked with collating information on encroachment as noted by SPGS staff during their routine site visits to clients countrywide. This information is now being routinely sent to UTGA for them to follow up on. SPGS have also assisted UTGA at times with transport though the organisation will need to address this in 2012 as the SPGS fleet is likely to decrease in 2012.

Nursery Certification:

Following a request from nursery owners, SPGS started certifying private nurseries in 2009 and issued the first certificates to those who attained the required standards in 2010. During Sept-Nov '11, SPGS staff involved

Partners

UTGA staff in the new round of inspections, to teach them how the whole process works. 2012 certificates will be awarded early in 2012 and will bear the joint logos of SPGS and UTGA.

Contractor Certification:

With the success of the nursery certification scheme, forestry contractors also requested SPGS in 2011 to introduce a similar scheme for them. After a series of meetings with contractors throughout 2011, draft standards were drawn up and a pilot audit was carried out on some contractors. UTGA staff were also involved in this process. The main audits were due to take place late 2011 but had to be postponed to early 2012: UTGA staff will be involved in these and SPGS and UTGA will jointly issue certificates to those that meet the standards.

Staff Exposure and Training:

In May '11, SPGS invited (and partly subsidized) one of UTGA's staff (Irene) to join in their annual safari to southern Africa. This unique opportunity exposes people to a range of commercial forestry enterprises from vibrant (and mature) private sector-lead, commercial forest industry. A range of plantations, nurseries and processing facilities were visited in both S. Africa and Swaziland during the 10-day trip, which was lead by SPGS/NORSKOG's two long-term TAs. It was

clear that Irene had gained much from the trip from her presentation to UTGA members at a general meeting during the year.

Other Staff Training:

UTGA staff also attended other SPGS training courses during the year i.e. Weed Control (Oct. '11), Forestry Contractor Training (June '11) and GIS/Mapping (July '11).

PR/Communication:

SPGS's CTA was invited by UTGA's GM to address a UTGA meeting arranged for environmental journalists in Kampala on 21st Sept. '11. UTGA were also given a page in *SPGS News* No. 33 (available at www.sawlog.ug) and No. 34 (due early 2012). In Dec. '11 SPGS and UTGA also produced a joint 2012 calendar for the first time, with 200 additional copies being printed for UTGA.

Cluster Plans:

Plans were drafted (late '11) for SPGS to support UTGA to gather detailed information on growers in one cluster (Mubende) and to hold a cluster meeting to disseminate plans regarding market development. These plans had to be put on hold due to SPGS's financial constraints in late '11 but the work will be funded early 2012.

2012/13 Plans:

SPGS are already planning to involve UTGA staff in a series of planning meetings to be

held in early 2012: these will cover of aspects of potential SPGS collaboration and support for UTGA for the remainder of SPGS Phase II (to mid-2013).

Challenges

- From SPGS's viewpoint, UTGA needs to work on the following:
- Build up experience in commercial forestry (both Secretariat and Board),
- Keep focus on key areas to support members, effectively deal with some disgruntled members,
- Convince members of the need for a collective marketing approach,

Improve coordination technical support between UTGA, SPGS & NORSKOG, ensure UTGA activities should be complimentary to SPGS's and not over-lapping or competing).

SPGS Mid-Term Review (MTR) 2011

The draft MTR report from the Team reviewing SPGS in Nov/Dec. '11 has just been received. It has some useful observations and pertinent comments relating to the SPGS/UTGA collaboration. The MTR Team's recommendations need carefully studying and will be considered in the joint planning meetings planned for early 2012.

NORSKOG

UTGA/NORSKOG Collaboration - Year 2 (October 2010 - December 2011)

The second year of collaboration between UTGA and NORSKOG was marked by the need to engage a new Director for the Secretariat. The General Manager (GM) position was advertised in February 2011, but the process required a second announcement before a satisfactory candidate was found. Dennis D. Kavuma was hired as General Manager on August 1st 2011 and confirmed in the position in November.

In connection with the termination of the contract with the former Executive Director, the Members of the Executive Committee chose to stand aside and put their positions up for election. A new Board of Directors was elected at the UTGA Annual Meeting on April 1st 2011 and with the exception of one Member from the old Committee, a completely new Board was formed. NORSKOG and SPGS have put in extra effort to make the Board operate efficiently and in good co-operation with the Secretariat.

The Secretariat is now comprised of three (3) professional staff and one (1) support person. In addition to the GM, a Programme Officer (PO), a forestry graduate, has been hired plus an Administrative/Accounts Officer (AAO). These three persons are in charge of the opera-

tion of the Secretariat. An Office Assistant (OA) takes care of facilitation at the office and ensures that there is always someone present to provide information during working hours.

NORSKOG has provided assistance to both the new staff and Board in regards to protocol and strategies for communicating with the Members. This has been important in a phase where both the Board and staff were new and defining their different roles in the organisation. Special efforts were taken to improve the SPGS/UTGA collaboration and to have a close link to the largest plantation owners who are also members in UTGA. A continuous effort has been made to keep a good co-operation with NFA and the Ministry, with a separate meeting where the Board and Administrators from both NFA and UTGA were invited.

In addition, NORSKOG has concentrated on getting the Business Plan (5 year) finalised and to initiate income bringing activities within the organisation. In the long-term, timber trading is considered to be one of the best opportunities for UTGA to have a permanent and sizeable income. The identification of potential users of timber and a mechanism for marketing timber for the Members has been initiated, but stalled in the 4th Quarter 2011



NORSKOG's Erling Bergsaker and Campbell Day

due to issues around the registration of UTGA as an association with the right for trading and invoicing for services. This was rectified during December and therefore focus and priority will now be given to getting UTGA in position to function as a trader for the timber being produced by the Members. The Business Plan will define activities for the coming year and the lobby and awareness-raising activities, through a good communication strategy, will continue to be the primary task for the UTGA Secretariat.

The UTGA/NORSKOG collaboration is financed through an Agreement with the Government of Norway. This Agreement also provides support to SPGS through the provision of two (2) Technical Advisors. The financial support budgeted for Year 2 has proven sufficient to maintain a high level of services to Members and has allowed the Association to carry out the plans laid down in the original strategy document.

The Programme

Objective 1: Public Awareness, Lobbying and Advocacy:

In order to achieve this objective, UTGA has been engaging government to recognize the importance of commercial forestry, interesting private investors to join the sector to make it more formidable and also clamouring for a conducive climate by facilitating information dissemination using print, web and other new media.

(a) Increase Public Awareness of importance of Commercial Forestry (CF) & build public support

Business Luncheon:

As part of the general public awareness campaign to promote commercial forestry in Uganda, UTGA hosted business editors from the mainstream media houses to a business luncheon at the Grand Imperial Hotel on 21st/September/2011 to inform them about what we are, what we are doing and where we are going. We used the occasion to re-launch our new website—www.utga.ug. Bringing the media on board is a marketing strategy for the association in our quest to inform the public and all concerned that commercial forestry is a powerful tool for economic development, poverty alleviation and environmental protection.

(b) Lobbying and Advocacy to improve the investment climate for CF in Uganda

This activity is continuous and is aimed at minimizing and eventually eliminating encroachment on Central Forest Reserves, allocation of more land to members and other private planters, granting of grazing permits to those who desire them and helping the planters to eliminate forest fires. The following steps so far have been taken:

Steps taken to fight encroachment

At the beginning of 2011, task committees were formed with seven members on each. The aim was to allow UTGA members to participate in the association's activities with set of terms of references to implement the strategic objectives. And so the committees were reduced to accommodate only the Board and staff members from UTGA and a proposal

was sent to NFA to propose names of those who would represent them on the committees.

Survey designed

The UTGA Secretariat then collected relevant information from all UTGA members who have ever suffered from encroachment on their plantations using a survey and in collaboration with SPGS. The survey showed the names of those suffering from the menace of encroachment, their location, areas planted, reserve allocated, the type of encroachment (grazing, cultivation or settlement) and any assistance (if any) rendered to them, when and how among others. This information was collected on the websites of SPGS and UTGA requesting the UTGA members and SPGS clients suffering from this problem to fill in all



Participants at the UTGA Breakfast meeting including the state minister for Water and Environment Hon. Flavia Munaaba (2nd right)

The Programme

the required information which would provide a strategy to use to fight encroachment.

Breakfast meeting

UTGA organized a breakfast meeting on 23rd/September/2011 at which evidence gathered on all the pressing issues was presented. All stakeholders were invited and participated in the ensuing discussions at which we had the Minister of State for Environment. Recommendations and proposals were made on how to tackle the challenges thwarting the progress of private commercial plantation forestry in Uganda. This then led to a stakeholders meeting.

Stakeholders meeting

UTGA then organized a stakeholders' meeting for both the NFA and UTGA Boards which was held on 8th November, 2011 at City Royale Hotel – Bugolobi. It was aimed at addressing the challenges faced by UTGA members including fighting encroachment, the need for more land to expand plantations in Central Forests Reserves (CFRs), the need for valid tree planting licenses while operating on the CFRs, the issuance of grazing permits (sheep) as a mode of biological weed control and finding ways of guarding against the rampant forest fires, all these done to boost commercial forestry in Uganda. A number of recommendations were suggested and the secretariat has begun to implement them.

Objective 2: Research, Training and Capacity Building:

Research, in commercial forestry development is very crucial to the advance of the industry because it provides knowledge on improving planting material, seeds, technologies and skills. It is in this regard that UTGA engaged her staff in the following activities such as:-

(a) UTGA members trainings

Hangzhou Ltd / UTGA safe and effective use of Agro-Chemicals

On 24th June, 2011 UTGA organized a brief training session on how to safely and effectively to use Agro - Chemicals in particular Glyphosate Weedall 480

SL in weed control in commercial forestry as recommended by SPGS and UTGA. 25 members participated in this exercise. And were given training in the handling of the chemicals and methods of application while protecting the trees from damage. The supplier has since made a small increment of the price owing to the current economic crisis but it still is dis-

counted to members of UTGA. The secretariat has identified another supplier for herbicide and we are slated to meet them so that we make informed recommendations to the members.

A recap report on Green Ishamba Ltd in Lwamunda CFR in Mpigi District:

Following the demonstration on the safe and effective use of herbicides in weed control in commercial forestry organized by UTGA Secretariat on 24th June, 2011 in conjunction with the chemical supplier Hangzhou Agro-Chemicals Ltd (in particular the Glyphosate Weedall 480 SL), a case study was taken at the above

mentioned plantation with the permission of the investor and a suggestion of coming up with a spraying trained gang was suggested. The investor of this particular plantation took on the initiative to collaborate with Hangzhou Agro-Chemical Supplier Ltd's staff to provide chemicals as well as the service of applying the chemical on the agreed terms between the



Demonstration of using right equipment of chemical weed control

The Programme

two parties.

As UTGA a recap was highly recommended to see a way forward and come up with cost effective and realistic suggestions as well as recommendations to make it better for the investors in commercial forestry.

(b) UTGA staff trainings: Safari trip to South Africa

SPGS organises an annual safari to South Africa and Swaziland. On May 2nd 2011 UTGA's own Irene Nakigudde joined a team of 14 on a trip down south. Among others, the visitors were exposed to new skills and technologies in commercial forestry. All vital lessons learned were presented by Irene to the UTGA General Assembly members who attended the extra ordinary meeting held on 2nd June, 2011 at Fairway Hotel.

GIS training in Mubende

UTGA joined SPGS on a pilot training session conducted in July

at Besepo Plantation in Mubende. This was spearheaded by SPGS with the UTGA Programme Officer on board under the instructions by Mr. Z. Sami - GIS consultant from NORSKOG.

Activities carried out included:-

- Re-downloading the data
- Combining the GPS lines into one layer
- Cleaning and coding of GPS lines
- Creating layers and themes
- Ground truthing, verifying compartments, borders and other features.
- Making corrections on the map

Data collection and presentation of the final map

Nursery certification:

UTGA's Programme Officer joined SPGS in the exercise of certifying nurseries in order to ensure the provision of qualitative planting material to our members.

This service highly appreciated by the members is such that they can purchase qualitative seedlings from certified nurseries in order to guarantee high quality wood production eventually. Nursery accreditation is a serious and continuous activity in forestry aimed at maintaining the recommended standards while



See what is used to transport thinning in South Africa. Uganda will need these in future

Workshops Attended	Date	Location
Launching of project on Sustainable Forest Mgmt & Forest Certification	4/2/11	Protea Hotel
Awareness on Forest Certification and forming the Steering committee	29/3/11	Collin Hotel Mukono
World Environment Day		
7 th Comfort Steering Group meeting	11/4/11	City Royal Bugolobi
The Technical Advisory Committee for Sustainable Forest Management	27/4/11	Colline Hotel, Mukono
2 nd Stakeholders' Workshop		Imperial Royale
Stakeholders' meeting on integration of pro-poor aspects into Uganda's REDD preparedness proposal	10/10/11	Min Water & Environment board-room, Luzira
The African Forest Forum	13/12/11	Nairobi, Kenya

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raising planting materials therefore; a check list was developed purposely to facilitate the accreditation of commercial tree nurseries in Uganda. For those nurseries that were not up to the recommended standards of nursery operation, technical advice was given to them to improve in order to be considered in future. Generally though, there has been a very big improvement in all the nursery operations countrywide as compared to the previous year.

Contractors' certification:

In the month of October, the UTGA secretariat participated in the pilot auditing of contractors. This pilot audit involved field visits to selected contractors with the aim of setting minimum standards of office and field operations that will need to be met by the contractors before certification and recommendation to the members. The UTGA General Manager joined the SPGS team that went to Nakaseke. The contractor there was Planet Green World Ltd whose operations are mainly based in the Central cluster. UTGA is slated to join SPGS in the certification of all contractors throughout Uganda in the next few weeks. This operation will be very important especially now that contractors were approved at the Extra Ordinary General Meeting (EOGM) to join UTGA as Associate Members.

Fire management course in Hoima

The UTGA GM attended a 3-day SPGS-

organized fire management training course in Hoima on the 25th-27th October 2011. The host was Global Woods Ltd. The objective of the course was to ensure that Forest Managers and Forest Supervisors get acquainted with skills and abilities of managing and protecting their forest plantations against fires. Apart from interfacing with participants, it is important for UTGA to acquire knowledge and experience since these are services that we will offer our members in the near future.

Evaluation of the plantation at Kamusiime Memorial Rural Development in Bushenyi

UTGA with the help of NORSKOG went to Bushenyi to help one of UTGA's members to assess compensation for their trees that UETCL is planning to cut in order to set up transmission lines. Some 200 pine trees had been earmarked to be cut, to give way for the power lines. The plantation owner was offered a compensation for the loss of the trees, but the plantation owner did not feel confident that the offer was acceptable, and asked UTGA to assist in calculating the value. UTGA represented by Mr. Dennis Kavuma, Ms. Irene

Nakigudde and Mr. Erling Bergsaker (NORSKOG Representative) visited the location on 10th November, 2011. An onsite evaluation was done and a final report was compiled showing the mode and final workout was written and filed.

Forest Stewardship Council (FSC) of Global Woods Ag. Ltd

UTGA attended the FSC certification of one of its members at Kikonda in Hoima. Global Woods Ltd was being accessed on the management of its forest, duly audited, and are now FSC certified. It was strategically important for UTGA to offer support as we do to all



Erling Bergsaker from NORSKOG during the evaluation of the plantation of Kamusiime Memorial

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members, seeing the kind of questions being asked, the paperwork involved, the social, economic and environmental factors used as a basis of gathering evidence for the audit. UTGA in future could be a management entity for an FSC certification group scheme if it is sought by members as it is an expensive procedure.

UTGA field inspection of tree growers in Northern Uganda:

UTGA Program Officer was part of the team that visited Northern Uganda to visit timber growers in that area. This is an activity that is now a regular item on our activity plan in order to follow up our members, visit their plantation, interface with them and get to know about them, their challenges and their operations. Such opportunities give us the chance to offer advice where it is required but to also listen to our members.

Commercial Forest Research & Training Steering Group (COMFORT):

UTGA was represented at the COMFORT meeting organized by the SPGS in April. This group prioritises needs in the sector and discusses who is best placed to such work. UTGA has Prof. Philip Nyeko and Tonderai Kachale as its representatives on COMFORT

Objective 3: Competitiveness of Commercial Forestry

Procurement strategy:

UTGA is able to provide its members with forest tools and equipment at subsidiary prices at the secretariat offices located at Bukoto Street on Plot 116, Kamwokya. All members have been informed of this service using SMS and the website.

Chemical supplier:

Negotiations have already been undertaken for some forestry inputs such as herbicides and a service agreement (an MOU) was developed for UTGA members to access herbicides at reasonable prices with a specified supplier. Currently it is Agro - Chemicals Hangzhou Ltd located on 7th Street Industrial area. However, the secretariat is



Peter Bahizi (SPGS) handing over weighing machines to UTGA's Irene Nakigudde

working tirelessly to identify other suppliers so that members can enjoy from.

Seed procurement:

UTGA, with support from SPGS, identified suppliers of quality seed and now directly import them on behalf of members, as well as assessing reliable nursery operators. 400kg of *Pinus caribea* horendus improved seed were imported from Brazil in 2011 for the two planting season of the year. 25kg of improved PCH from Australia has also been procured. And 500

grams of *Eucalyptus grandis* from South Africa were

imported in June- July period. In September, 2011, SPGS procured two seed weighing scale machines for the UTGA secretariat to enable proper handling, packaging and distribution of the seed that has been bought.

Objective 4: Networking & Information sharing

UTGA Bi-Monthly News Letter:

In the month of April 2011, UTGA secretariat with the help of NORSKOG started to produce a two page newsletter addressing members about association activities every two months. The newsletter tackling various forestry-related issues has been coming out throughout the year. It is an ideal way of passing on information to members using e-mail, while for those with no email addresses, hard copies are sent by post while a few copies left at the UTGA office for distribution and for members that come to the office. Owing to its success gauged by the feedback and response, the newsletter is now produced every month in order to be more effective and more effective in communicating with the members while addressing critical issues in the sector more regularly and in good time.

Raising of a new UTGA website:

A new UTGA website was raised and address changed to www.utga.ug. New emails were created for the staff and all Board members for easy official communication. More modifications have been continuing and now staff can

upload material that they consider helpful to the association and its members.

UTGA brochure:

The secretariat made some changes to its brochure with new updates. The brochures are a marketing tool normally passed on to new and prospective members since they reflect the genesis of the association, its current activities and operations.

UTGA Annual General Meeting:

The Annual General Assembly was conducted on 1st April, 2011 at Fairway Hotel where a

new Board was elected in office. The members also agreed to amend the UTGA constitution, to review the Work Plan and Budget, which tasks were given to the elected Board which supposed to present all these documents to the General Assembly in the Extra- Ordinary Meeting on 2nd June, 2011. NORSKOG and SPGS offered guidance to the secretariat properly organize the AGM held on 1st April, 2011.

UTGA Extra – Ordinary Meeting:

An Extra - Ordinary General Meeting (EOGM) took place on 2nd June, 2011 at Fair-

way Hotel. The UTGA revised Work Plan, Budget and amended Constitution were presented to members who found the documents reliable and focused while making a few changes and grammatical corrections.

At this meeting, Global Woods Ag Ltd, one of the big planters handed over a cheque to UTGA to procure a photocopying machine with a



Akantambira Baker (Chairman-UTGA) receiving a cheque from Johannes Mokoena of Global Woods Ag Ltd.

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printer and scanner to the secretariat to allow the staff to deliver more qualitative service to the members.

UTGA Semi - Annual Report:

With the help of NORSKOG, a Semi - Annual Progress Report was prepared showing all activities which had been carried on since October 2010 to March 2011 and this was presented to the Norwegian Embassy in fulfillment of the Memorandum of Understanding between UTGA and the Royal Norwegian Embassy, Kampala (RNE) on behalf of the Government of Norway. Since then, another progress report for the reporting period April to September 2011 was also handed written and delivered to the RNE.

SPGS's clients meetings:

UTGA attends SPGS clients' meetings to among others give an opportunity to other growers to get to know about UTGA and how they may benefit once they join. UTGA uses the forum to explore and formulate partnerships to support the development of commercial forestry in Uganda. For instance as indicated in the time table of key activities for SPGS Phase II PE2 2010-2011, the UTGA Program Officer attended the 1st

clients' meeting (group 1st) on 3rd – 4th March, 2011 in Jinja. This training was a great opportunity for the newly recruited UTGA Program Officer to get to know the UTGA members. A few months thereafter, the G.M and P.O attended the 2nd SPGS clients' meetings held on 17th –18th and 24-25th August, 2011 in Kiboga / Kyankwanzi districts within the Albertine Cluster on

Dr & Mrs Sam Zaranba's plantation. The client is both a member of SPGS and UTGA with 109 ha of *Pinus Caribaea* planted on NFA's leased land. He is an example of grow-



Some members of the Board

ers who have used up all their allocation and are in need of more land for expansion.

Information Sharing Meeting / Extra - Ordinary Meeting held on 24/11/11:

This Meeting is a planned annual UTGA activity and this time round was combined with the 2nd Extra - Ordinary General Meeting owing to the need to approve a number of salient and urgent issues. These required the approval of all members especially the need for the Association to be registered as a company limited by guarantee. The members also had to pronounce themselves on the admission of contractors as Associate members and the approval of new scales for registration and membership fees as proposed by the Board.

REGISTRATION FEES 2012	
For all new members	UGX 100,000
SUBSCRIPTION FEES SCHEDULE 2012	
Plantation Size (Hectares / Ha)	Fees
Less than 25HA	UGX 100,000
25- 50 HA	UGX 200,000
51 – 100 HA	UGX 300,000
101 – 500 HA	UGX 400,000
501 – 1000 HA	UGX 500,000
More than 1000 Ha	UGX 2,000,000

Objective 5: Institutional sustainability of UTGA

In order to develop appropriate responses to the needs of all Members, a number of activities were undertaken by the Board and Secretariat. The tasks carried out provided the staff with competence that allowed them to undertake a variety of assignments in order to achieve the vision, mission, goals and objectives of UTGA.

Board meetings:

The secretariat throughout has worked closely with the UTGA Board to organize and conducting various Board meetings to enable the day to day running of the association towards achieving its objectives of serving the members and this also included recruiting a General Manager to lead the secretariat. Since the last AGM, the Board has sat 6 times as follows; 4th May, 18th May, 5th July, 16th September, 4th November and 15th December 2011.

Weekly staff meetings / Monthly Work Plans:

The secretariat now conducts a weekly Monday morning meeting for all staff and this became a routine activity since February, 2011. This meeting helps the secretariat to plan UTGA activities, generate ideas on strategy and track their implementation. The planned activities are normally drafted in the monthly work plan abstracted from the An-

nual Work Plan, Budget as well as the UTGA five year strategic plan.

Monthly Reports:

At the end of each month, a detailed monthly report is compiled, circulated to all the concerned stakeholders (Board members and NORSKOG) while a copy is filed at the office for future reference.

Initial steps on timber trading and thinning:

SPGS has undertaken a number of surveys on timber trade and markets. In addition, they produce an up-to-date price index on timber after information sourced from existing timber product traders, users, processors and distributors in the country. UTGA has started to shape its vision in preparation to entering the foray and becoming a major player. It still will be a

service to its members, looking for lucrative wood markets, negotiating for good prices for its members and helping to organize and put in place a system that ensures the harvest, stocking transport and purchase of wood products of UTGA members.

UTGA will also may also look at the prospects of value-added timber products and the markets plus increasing general awareness about use of forest and wood products by stimulating innovation and market orientation. On 8th October, 2011 UTGA Programme Officer together with Arne Roraa from NOR-SKOG visited growers in Nakasogola and Masindi districts to observe the ongoing thinning activities. This was in preparation for searching for alternative markets for the thinning that hitherto was going to waste or for which the growers were poorly paid.



Labour force loading the cut logs onto the lorry for transportation to the market

The Programme

Change of UTGA bank signatories:

The changing of bank signatories of operational accounts and seed account as demanded at the last AGM was completed successfully.

UTGA Operational Business Plan:

A Business Plan was drafted with the help of NORSKOG and is being worked on by the Secretariat. Valuable input has recently been received from the Board. It addresses and targets the future sustainability of the Association and issues regarding the timber trade and markets for wood products from the forest. NORSKOG helped in drafting and developing the plan, but UTGA will implement and run the business. This will however, necessitate the help of both SPGS and NORSKOG from time to time and within the operational approved budget of the Association by exploring all the possible ways to succeed with the use of the available resources.

Members joining UTGA and Subscription fees mobilization:

22 new fully paid-up Members joined UTGA

Due to majorly financing and human capacity, some planned activities were not implemented in 2011 by the Secretariat as follows:

- Development of a management information system including a mapping and management tool for UTGA Members' plantations.
- Exposing the UTGA Board to other ex-

in the year 2011. The total subscription payments totalled UGX 22,000,000/= and membership fees were UGX 5,700,000/= for the year. UTGA now has a membership of 155 and about 74 prospective members. These are growers who in writing have expressed interest to join. Approximately; 80 Members are fully paid up.

Meeting with the Planters:

At the end of 2011, the secretariat hosted the big planters in a meeting. This was the first in a series of meetings aimed at building a better relationship with all members in the different categories. This activity started with the smaller group. Issues discussed included getting views about what the members expect from UTGA as well as giving ideas in order to achieve the association objectives more effectively. Other meetings are slated for February 2012 to meet all members in the small and medium scale categories.

Staff at the Secretariat:

UTGA is vigorously pursuing avenues to raise

perenced, commercial, membership organisations.

- Development of an agenda for sensitising District and Community Leaders on forest fires to enable them enact legislation limiting the burning of bush and forests, on topics related to forests as an investment, forests as a means for environmental protection, forests as

resources to implement its planned programs and other initiatives that will ensue from the five year strategy.

UTGA is progressively ensuring that the right quality of staff are recruited, appropriately deployed and a functional working team created. UTGA seeks to develop a secretariat that will make the association effective and sustainable with strong governance, appropriate policies, systems and procedures.

The process of recruitment of the General Manager was finalized in July, 2011 and Mr. Kavuma Dennis was appointed as General Manager of UTGA who officially started his duties on 1st August, 2011. Therefore; the association has a fully functioning secretariat with a General Manager, Program Officer, Administrator/Accounts Officer, and an Office Assistant.

The UTG SACCO is a self-help initiative subscribed by some UTGA members. It is house in the UTGA premises and is contributing 300,000 to the rent. The SACCO is managed by a Sacco Officer.

a community resource, fire risks, by-laws and penalties related to arson & law enforcement.

- Development of a concept paper on the advantages and efficiencies of grazing associated with biological weed control.
- Training of SPGS and UTGA staff in the measurement of yield and the valuation of forest stands at different ages.

Administration

The SECRETARIAT

**Dennis D. Kavuma
GENERAL MANAGER**



**Irene Nakigudde
PROGRAMME
OFFICER**

**Carol Nakayiza
ACCOUNTS/
ADMINISTRATION
OFFICER**



**Viola Nafuna
OFFICE ASSISTANT**



**Tonderai
Kachale
VICE CHAIRMAN**



**Dr. Henry Wamani
TREASURER**



**Alvera Ngoga
BOARD MEMBER**

**Isaac Ampeire
BOARD MEMBER**



The BOARD

**Baker Akatambira
CHAIRMAN**



**Gervase Ndyanabo
GENERAL SECRETARY**



**Prof. Philip Nyeko
BOARD MEMBER**



Highs And Lows

Key Achievements

- The Membership of UTGA has grown from 135 to 155 Members and with a total planted area from 30,000ha to 42,000ha at the end of 2011.
- With the recruitment of the GM, the secretariat is now manned by a team of three (3) professionals and one (1) support staff to plan for and address members needs.
- A MoU has been drafted with SPGS and improvement in relations and collaboration is now giving a positive spin-off for Members.
- UTGA has acquired the necessary knowledge and capacity from SPGS for the import of improved seed for UTGA Members.
- UTGA was engaged in the pilot auditing of Contractors and will join SPGS in the process for certification of new Contractors.
- The UTGA Membership approved Contractors to become Associate Members of the Organisation.
- UTGA liaised with Makerere University in the development of mycorrhizal which will provide Nursery operators with a good medium for planting materials.
- UTGA in collaboration with NORSKOG developed a business plan that defines the means to generate income for future sustenance.
- UTGA has been registered with a TIN No to facilitate tax compliance and timber trade.

Challenges

- UTGA-organised training for Members has been limited owing to the fact that most Members are beneficiaries of SPGS training.
- Renegotiation of agreements with external suppliers was service-based and not commercial *e.g.* the supplier of herbicide does not

pay UTGA a commission despite UTGA sending a large number of customers to the Suppliers.

- There has been minimum response from the National Forestry Authority (NFA) addressing the issues raised by growers in the Central Forest Reserves.
- Encroachment is a real and serious issue to Members' plantations and there has been little or no serious commitment from government bodies like the police, judiciary and local government.
- The Presidential ban on the allocation of CFR-land to commercial forestry investors has not been lifted, despite the fact that some Members have utilised all of their land fully and properly.
- The need for grazing permits as a mode of biological weed control has received little response from NFA.
- The commercial forestry sector in Uganda has suffered as a result of bad press coverage, especially the Oxfam report on the New Forest Company which has resulted in no planting for one year
- Forest fires were rampant and destructive in 2011, despite first efforts for awareness raising amongst the general public in the vicinity of the plantations.
- There is still a lot of red tape and uncertainty in the process for accessing carbon funds.
- Modalities for insuring and long-term financing of plantation establishment have not yet been realised.
- Even after having UTGA representatives on the NFA Board, the expected results have not been realised and a mode for feed back of information is still needed.
- The deteriorating energy situation in Kampala has resulted in numerous days with little or no communication and contact with our Members and strategic partners.
- We have had transport challenges because UTGA does not have a vehicle and the alternatives are expensive and not as effective.

UTGA members in 2011

UTGA Membership Expands

UTGA membership has grown tremendously in the year 2011 up to a total number of 155 members with quite a number yet to join the association. Approximate coverage is 42,000 ha planted by the members countrywide.

The current membership list includes;

NAME/CONTACT PERSON	ORGANISATION
1. ISAAC KAPALAGA	BUSOGA FORESTRY COMPANY
2. PETER NGATEGIZE	KIKA FARM U LTD
3. ALVERA NGOGA	APB GREEN ISHAMBA CO. LTD
4. FELIX BASIGIRE	PRIVATE GROWER
5. BARIHO ROBERT	ISABELLA INVESTMENTS LTD
6. SHEILA KAWAMARA M.	GLOBAL TREE GROWERS U LTD
7. MWEBAZE YONASANI / TUMUSIIME WILLIAM	KAMUSIIME MEMORIAL RURAL DEVT.
8. PONSIANO BESESA	BESEPO
9. OBED TUGUMISIRIZE	PRECISION SAW MILL LTD
10. ELWANGE CHARLESTINE BOB	PRIVATE GROWER
11. ALFRED MACAPILI	NORWEGIAN AFFORESTATION U LTD
12. JOHANES MOKWENA	SUSTAINABLE USE OF BIOMASS LTD/GLOBAL WOODS
13. FIDEL BEGUMISA	FORD TIMBER TRADERS
14. FLORENCE NANGENDO	NANSEGA FORESTS AND RESORTS
15. SEKYEWA MOHAMED	SEKYEWA MOHAMED
16. RUTH NANKABIRWA	PRIVATE GROWER
17. ARTHUR NATWIJUKA	CBM FORESTRY PLANTATION
18. RUHAKANA RUGUNDA	PRIVATE GROWER
19. GOMBYA SSEMBAJJWE	PRIVATE GROWER
20. LT. GEN. KATUMBA WAMALA	BUYIGI ESTATES LTD
21. TUMUSIIME MUTEBILE	GREEN ZONE TREE GROWERS
22. MNASON TWEHEYO/ B. AKANTAMBIRA	CORE WOODS LTD
23. BUGINGO WILFRED	PRIVATE GROWER

UTGA members in 2011

NAME/CONTACT PERSON	ORGANISATION
24. ROBERT NABANNYUMYA	PRIVATE GROWER
25. TONDERAI KACHALE	THE NEW FORESTS COMPANY
26. SIMON MUGAYO	CADCON ENTERPRISES
27. PATRICK MBONYE	Q- SOURCING
28. MUGISHA EMMANUEL	PRIVATE GROWER
29. DAVID RWANIKA	PRIVATE GROWER
30. GRACE KAVUYA	U-TURN SERVICES LTD
31. ERIC KARAMBASAIZI	PRIVATE GROWER
32. WAMANI HENRY	PRIVATE GROWER
33. ALLAN MUGISHA	PRIVATE GROWER
34. LUBEGA KAGWA	LUKA FOREST INVESTMENTS LTD
35. GERVASE NDYANABO	PRIVATE GROWER
36. KAMUNYU FRED	FREKA ENTERPRISES
37. SAM ARINAITWE	NOSA (U) LTD
38. MUGISHA BATES	PRIVATE GROWER
39. AHIMBISIBWE FRED	PRIVATE GROWER
40. LUBEGA TIMOTHY	PRIVATE GROWER
41. KABENGE DOUGLAS SENDAGIRE	PRIVATE GROWER
42. LANGOYA DICKSON (C.D)	JC FORESTRY ENTERPRISES
43. SEREBE JOHN & MR. GALIWANGO D	PRIVATE GROWER
44. BRENDA MWEBAZE	HEART OF GOLD
45. LIVINGSTONE SEBYAYI	GREEN GARDENS
46. SSAMBWA MOSES	PRIVATE GROWER
47. KIZITO HENRY MUSOKE	CENTURY FARM ENTERPRISES LTD
48. WANGOOLA PAUL	MPAMBO & PARTNERS FOR. INIT.
49. WARUNGA VINCENT	FERDSULT ENGINEERING SERV.

UTGA members in 2011

NAME/CONTACT PERSON	ORGANISATION
50. ARINAITWE REUBEN	PRIVATE GROWER
51. ZARAMBA MARY	SAMARIEZA TREE PLANTING
52. MUPADA EDWARD	PRIVATE GROWER
53. LUSEESA DAVID	MUKWANO GROUP OF CO.
54. NKOREKI ABEL	TRUST MANAGEMENT SERVICES
55. OKETCHO SOLOMON	COST CARE PLANTATIONS
56. ARTHUR BUSINGYE	BUSINGYE PROPERTIES
57. AYEBAZIBWE SYSON	G & B COMMERCIAL AGENCIES
58. BYAMUKAMA JAMES	PRIVATE GROWER
59. NAKABAAL SAM	NAKSAM FORESTS
60. OBUA RONALD J	SAVE THE ENVIRONMENT U LTD
61. PROSSY BAHIGWA & DR GODFREY BAHIGWA	PRIVATE GROWERS
62. EPHRAIM KISEMBO	E.T DOMINION ENTERPRISES
63. ABIGABA ERIC	PRIVATE GROWER
64. KYENKYA MARGRET	PRIVATE GROWER
65. MUSOKE SARAH	PRIVATE GROWER
66. A.REZIDA, F. RWEGO, R. MUNYANEZA, H. MBONYE, J. KWIRINGIRA	Q- HOLDINGS
67. MULIMBA ELVIS	E&P INVESTMENTS
68. BAKOJJA RICHARD	PRIVATE GROWER
69. MAFABI PATRICK	PRIVATE GROWER
70. MUGAMBWA PAUL	NANGA FARMS
71. PHILIP NYEKO	PRIVATE GROWER
72. KABUNGA CHARLES	MAKUKU INVESTMENT LTD
73. SAMSON & JOY LUTAYA KUTESASAKWE	JESUS ALIVE MINISTRIES/PRIVATE
74. BRIAN KASIGAZI KUKUNDAKWE	C&K AGRO FARM INDUSTRIES(U)LTD
75. MUGISHA NATHAN	RORENA ENTERPRISES LIMITED

UTGA members in 2011

NAME/CONTACT PERSON	ORGANISATION
76. MARGARET ATHIENO MWEBESA	KANSIIME ENVIRONMENTAL MGT GROUP LTD
77. ALEX BESIGWA	MAIRYE ESTATES LTD
78. TIMOTHY NERI LWANGA MUTEKANGA	PRIVATE
79. SPECIOSA.N. WANDIRA- KAZIBWE	PRIVATE
80. JANE NYAFUONO-MUKUNYA	CAROLDINA ENT.LTD
81. HAJJI KYEWALYAGA DEEN	DEEN ESTABLISHMENTS
82. SPGS	SPGS
83. MATABWIRE PATRICK	PEARL AGRO INVESTMENTS LTD
84. SSUNA JOSEPH	WINDSOR CONSULT LIMITED
85. BEHANGANA NATHAN	SURVECON ASSOCIATES
86. WASSWA FRANCIS (MR B. M. KIBIRIGE)	BMK TREE INVESTORS
87. GERMAN	DEUTSCHE FOREST CONSULT
88. DICK LUFABA	MEENOCK FOREST COMPANY
89. KAI WINDHORST & GRIT TECHEL	UNIQUE FORESTRY CONSULTANTS
90. BHASKAR K.	NILE PLY WOODS U LTD
91. MBABAZIZE ROBERT	PRIVATE GROWER
92. KYAKULAGA PATRICK	PRIVATE GROWER
93. B N BIOMASS	PARAGON (U) LIMITED
94. LEONARD MUTESASIRA	PRIVATE GROWER
95. AGGREY KANKUNDA /KIPLANGAT BENSON	GOLDSTEAD ASSOCIATES LTD
96. FAITH MUTHONI NJERU	CRITICAL MASS GROWTH
97. VALENTINE K NTANDAYARWO	MUYUMBA/KYANGABO TREE GROWERS
98. TUGUMISIRIZE JOTHAM / PETER MUGUME	PRIVATE GROWER
99. TUMWIINE BENON	PRIVATE GROWER
100. FRED KAFEERO	PRIVATE GROWER
101. YOB YOBE OKELLO	UGANDA SUSTAINABLE FOREST CO.

UTGA members in 2011

NAME/CONTACT PERSON	ORGANISATION
102. JOHNSON BYABASHAIJA	PRIVATE GROWER
103. OKURUT STEPHEN	FOREST CONTRACTOR/NURSERY
104. AMBROSE PROMISE	PRIVATE GROWER
105. BAGUMA ANGEL	PRIVATE GROWER
106. HOOD KEEYA	PRIVATE GROWER
107. KWESIGA MAY	PRIVATE GROWER
108. BAGARUKAYO BERNARD	NALUGOM LTD
109. DANIEL WANZALA	PRIVATE GROWER
110. LUGGYA BENON	MAGANJO GRAIN MILLERS
111. SAMUEL DAWULA MUTONO	PRIVATE GROWER
112. SSEKABAZIGA JOHN	KITUMBI FARM
113. GERMAN	B&N BIOMASS LTD
114. TENYWA MOSES MAKOOMA	PRIVATE GROWER
115. BAGUMA BILDARD	PRIVATE GROWER
116. RWANGOGA DAVIS	PRIVATE GROWER
117. EDEN FOREST COMPANY LTD	EDEN FOREST COMPANY LIMITED
118. TEMBO SALEH	PRIVATE GROWER
119. REBECCA BATWALA/DORCAS	BBALE WOODLAND FARM
120. BRUCE ROBERTSON /CHARLES OBOTHH	GULU TIMBER COMPANY LIMITED
121. OBONG O.O DAVID	306A MIXED FARMS LTD
122. ANDRES AALBAEK	AALBAEK FORESTS LTD
123. DAVID MAYEKU	PRIVATE GROWER
124. JOLLY MURUNGI & MR.DAUDI MURUNGI	PRIVATE GROWER
125. JUSTINE NSHEMEREIRWE	PRIVATE GROWER
126. JACKIE KATUNGI	TROPICAL TREE PLANTERS
127. CRISTINE T. KARANGIRA & ALFRED KARANGIRA	PRIVATE GROWER

UTGA members in 2011

NAME/CONTACT PERSON	ORGANISATION
128. MAGEZI JOHN NDAMIRA	PRIVATE GROWER
129. JULIET KYAYESIMIRA	PREMIER GREEN (U) LTD
130. ITAZI GRACE JAMES	PRIVATE GROWER
131. KATUREBE GENEROUS	JOSH CONTRACTORS &CONSULTANTS
132. OKELLO CHARLES AND ABWOLA SAMUEL	PRIVATE GROWER
133. ANDREW TIBEYALIRWA	PRIVATE GROWER
134. LILLIBET SSEMAKULA	NABUUMA FOREST FARM LTD
135. N.T.NDYANABANGI	PRIVATE GROWER
136. KIYIMBA KAGGWA STEPHEN	BUGONA COMMERCIAL PINE PROJECT
137. SEITH MUGISHA	JOSE U LTD
138. ALFRED ANKWASE TUMWEBAZE	PRIVATE GROWER
139. BASHEIJA HUMPREY	GREEN DREAM SERVICES(CONTRACTOR)
140. ISAAC AMPEIRE	ZENJ ENTERPRISES LTD
141. SAMUEL KYAMANYWA	PRIVATE GROWER
142. MWESIGYE JACKSON	PRIVATE GROWER
143. MIMBAG NATURAL HERITAGE LTD	MIMBAG NATURAL HERITAGE LTD
144. ODUUT FRED	TREE CONSERVE U LTD c/o ECO CONSERVE
145. MNSUBUGA MUHAMMED	PRIVATE GROWER
146. KOLTOMI & COMPANY LTD	MS KOLTOMI & COMPANY LTD
147. KARIKO BUHWEZI B.	PRIVATE GROWER
148. WANKWEYO GREENFIELDS	WANKWEYO GREENFIELDS
149. BRIAN KAVUUYA	ENVIRON-SENSE U LTD
150. MATEGYERO BOAZ	BOLAX INVESTMENTS LTD
151. KAMARA CALEB	PRIVATE GROWER
152. JONATHAN SEKIKONGO	PRIVATE GROWER
153. CHARLES ABOOKI KATEEBA	CHARLES ABOOKI KATEEBA
154. BESIGYE BEKUNDA	PRIVATE GROWER
155. SPECIOZA KABWEGYERE	PRIVATE GROWER

New UTGA TIN No. Certificate



Uganda Revenue Authority
Uganda Revenue Authority

Certificate of Registration

For General Tax Questions
call our Toll Free
0800117900
Or log onto URA web portal
<http://ura.go.ug>

Notice DT-1112
Notice Date: 10/01/2012



This is to certify that taxpayer shown herein has been registered with Uganda Revenue Authority

Section A : Taxpayer Information

Taxpayer Identification Number	1001005781
Taxpayer Legal Name	UGANDA TIMBER GROWERS ASSOCIATION
Business Name	UGANDA TIMBER GROWERS ASSOCIATION

Section B : Headquarter Office or Principal Place of Business Physical Address

1) Plot Number 116	2) Street Name BUKOTO STREET	3) Building Name
4) Trading Center KAMWOKYA	5) District/City KAMPALA	6) Country/Municipality NAKAWA DIVISION
7) Sub-County/Town Council/Division NAKAWA DIVISION		8) Village/Local Council/Zone

Section C : Nature of Business Activity

A - Agriculture, Hunting, Forestry

Section D : Registration Details

S.N	Tax Type Registered for	Effective Date of Registration	Effective Date of Cancellation
1	TIN NON INDIVIDUAL	01/01/2012	
2	Imports and Exports	01/01/2012	
3	Stamp Duty	01/01/2012	
4	PAYE	01/01/2012	
5	Income Tax	01/01/2012	

The above TIN must appear on all your tax invoices and correspondences with Uganda Revenue Authority. Your accounting date is 30 June as per Sec 39(1) of The Income Tax Act, Cap 340 unless a change has been approved by the Commissioner General. This Certificate shall remain in force until it is cancelled.

Section D - Official URA Representative

Authorized Signature 	Designation of Signatory Officers Grade 1
Printed Name of Signatory Jane Nabweteme Mukasa	Contact Number 0417444602

P.O. Box 862, Plot 3-7, Park-Bell Road, Nakawa House, 1st FLOOR,
Nakawa Area Near Communication Institute



Some of the Members at UTGA's 1st Cluster meeting in Mubende on 22 March 2012

